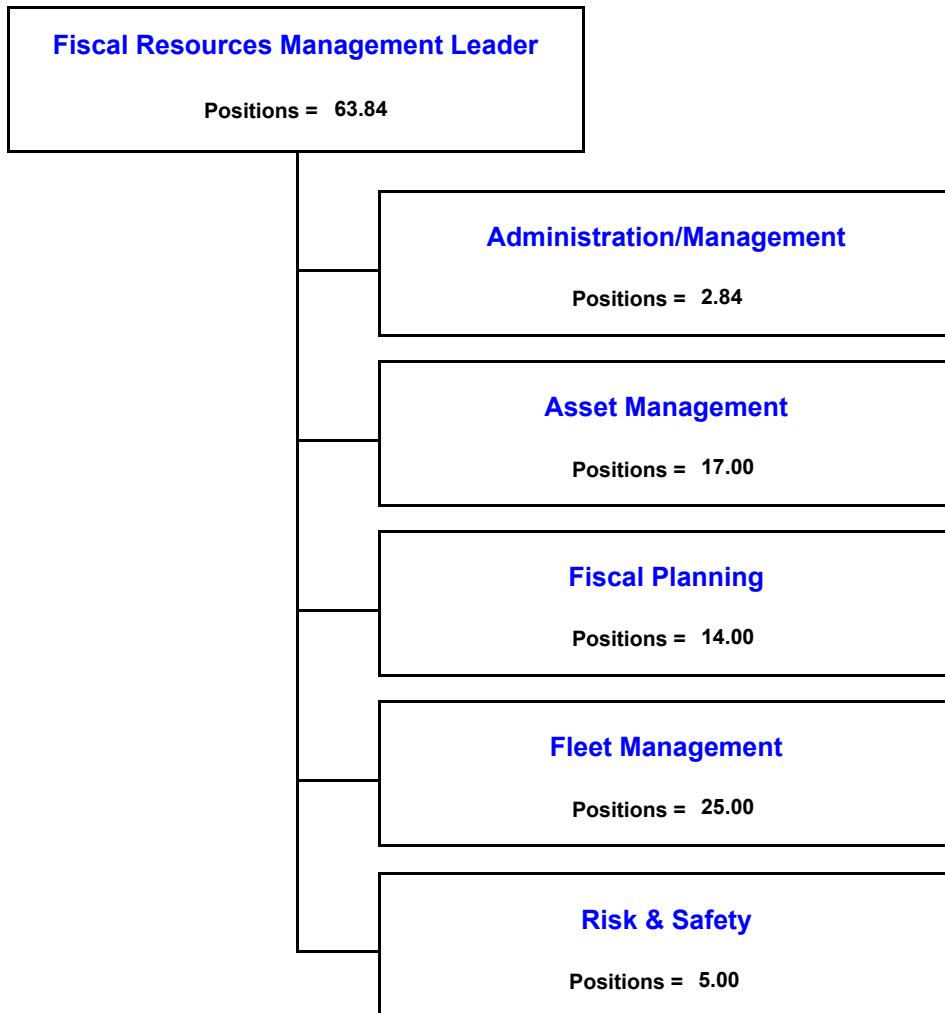


Fiscal Resources Management Support Service Organizational Chart



Fiscal Resources Management Support Service

Mission Statement

To provide the fiscal foundation to ensure sound fiscal stewardship and sustainability through budgeting, analysis and consultation to the public and to the policy-makers.

Description of Service Provided

To provide for the greatest return on investment through responsible financial management of public funds.

Advisory Boards

Citizen Tax Oversight Committee, Sarasota County Resolution 98-023

Health Facilities Authority Citizens Advisory Committee, 5 members, Sarasota County Ordinance No. 77-52, Amended by Ordinance No. 96-048 & Resolution No. 97-111

Industrial Development Revenue Board, Sarasota County Resolution No. 83-417, Amended by Resolution No. 97-111

Public-Private Competition Advisory Committee, Sarasota County Resolution No. 96-208

Tourist Development Council, 9 members, Sarasota County Ordinance No. 87-134 as amended

Tourism and Economic Development Board, 19 members, Sarasota County Ordinance No. 2004-031

Deliverables

Continuous Financial Plan

Core Service Administration/Management

Enterprise Support

Finance Support

Fleet Services

Procurement

Property Control

Protection of County Assets

Safety Support

Fiscal Resources Management Support Service

Core Service Message

As a customer focused, continuously improving, and accountable team, Fiscal Resources Management provides and enhances financial services used throughout the Enterprise which enables delivery of responsible and cost effective Core Services in support of Sarasota County strategic initiatives.

With awareness and sensitivity to the impact of changing economic conditions at the national level, Fiscal Resources Management must lead the enterprise in a better understanding of the econometric impact to the regional and local level, especially as it relates to mobility of wealth and overall fiscal sustainability of the County. Also, the paradigm of developing the financial plan has evolved; expectations and demands for financial services has shifted from a control and compliance focus, to the provision of consultative services that enable adherence to comprehensive financial principles and planning for decision making within the Core Services.

Fiscal Resources Management Support Service Customer Perspective

Intense Focus on Community Needs

Consistent within the foundation of fiscal stewardship and sustainability, the Office of Financial Planning will strive to be the premier deliverer of financial guidance, consultation, and information to all our customers.

County Strategic Initiatives	County Strategic Goals	Core Service Deliverables Alignment
Fiscal Sustainability	Enhance Community Health Promote Economic Opportunity Utilize Resources Effectively	Continuous Financial Plan

Performance Measure					Unit of Measure	Measure Type				
Increased Community Outreach					Number	Effectiveness				
Number of occurrences that OFP partnered with the Community.										
FY 2002 Actual	FY 2003 Actual	FY 2004 Target	FY 2004 YTD Actual	FY 2005 Adopted	FY 2006 Projected	FY 2007 Projected	FY 2008 Projected	FY 2009 Projected		
2	2	2	2	2	2	2	2	2		

Positive Relationships

The Office of Financial Planning works with Business Centers, Core Services, and community organizations to facilitate their goals, which benefit the community at large.

County Strategic Initiatives	County Strategic Goals	Core Service Deliverables Alignment
Fiscal Sustainability	Enhance Community Health	Enterprise Support

Performance Measure					Unit of Measure	Measure Type				
Positive Customer Feedback					Percent	Effectiveness				
Percent of Customer satisfaction vs. acceptable levels for relationship.										
FY 2002 Actual	FY 2003 Actual	FY 2004 Target	FY 2004 YTD Actual	FY 2005 Adopted	FY 2006 Projected	FY 2007 Projected	FY 2008 Projected	FY 2009 Projected		
0	0	0	0	90	90	90	90	90		

Valued Products and Services

The Office of Financial Planning (OFP) provides and enhances financial services which enable the delivery of responsible and cost effective core services to support Sarasota County. OFP also works to minimize barriers to economic entry to diversify county commerce.

County Strategic Initiatives	County Strategic Goals	Core Service Deliverables Alignment
Fiscal Sustainability	Utilize Resources Effectively	Continuous Financial Plan Finance Support

Performance Measure					Unit of Measure	Measure Type				
Increase the Value of Service					Number	Outcome - Lagging				
Number of performance measures that have been benchmarked against "best practices".										
FY 2002 Actual	FY 2003 Actual	FY 2004 Target	FY 2004 YTD Actual	FY 2005 Adopted	FY 2006 Projected	FY 2007 Projected	FY 2008 Projected	FY 2009 Projected		
0	0	1	1	3	3	3	3	3		

Fiscal Resources Management Support Service Financial Perspective

Diversified Tax Base and Economy

The Office of Financial Planning monitors the County revenue sources and provides ad-hoc reporting to enable the Board of County Commissioners to make informed decisions that affect the diversity of the tax base.

County Strategic Initiatives	County Strategic Goals	Core Service Deliverables Alignment
Economic Development Fiscal Sustainability	Diversify Revenue Sources Grow & Diversify Tax Base	Continuous Financial Plan Finance Support Protection of County Assets

Performance Measure	Unit of Measure	Measure Type
Revenue Diversity	Percent	Outcome - Lagging
Monitor the diversity of the revenue sources eg: Ad Valorem: % residential, commercial, agricultural; Sales Tax: % retail, hotel/motel, restaurant, fuel.		
FY 2002 Actual	FY 2003 Actual	FY 2004 Target
100	100	100
FY 2004 YTD Actual	FY 2005 Adopted	FY 2006 Projected
100	100	100
FY 2007 Projected	FY 2008 Projected	FY 2009 Projected
100	100	100

Fiscal Sustainability

As a customer focused, continuously improving, and accountable team, the Fiscal Resources Management service will provide and enhance financial services used throughout the enterprise to enable excellent delivery of responsible and cost effective core services in support of Sarasota County strategic initiatives.

County Strategic Initiatives	County Strategic Goals	Core Service Deliverables Alignment
Fiscal Sustainability	Control Operating Expenditures and Capital Costs Increased Organizational Capacity & Productivity Utilize Resources Effectively	Continuous Financial Plan Enterprise Support Finance Support

Performance Measure	Unit of Measure	Measure Type
On Time Reporting	Percentage	Efficiency
On time delivery percentage of financial communications.		
FY 2002 Actual	FY 2003 Actual	FY 2004 Target
0	0	0
FY 2004 YTD Actual	FY 2005 Adopted	FY 2006 Projected
0	100	100
FY 2007 Projected	FY 2008 Projected	FY 2009 Projected
100	100	100

Performance Measure	Unit of Measure	Measure Type
Positive Customer Feedback	Percent	Effectiveness
Percent of Customer satisfaction vs. acceptable levels for relationship.		
FY 2002 Actual	FY 2003 Actual	FY 2004 Target
0	0	0
FY 2004 YTD Actual	FY 2005 Adopted	FY 2006 Projected
0	95	95
FY 2007 Projected	FY 2008 Projected	FY 2009 Projected
95	95	95

Fiscal Resources Management Support Service
Financial Perspective

Responsible Capital Investments

The Office of Financial Planning provides the budget and requisite planning necessary to develop the county's five year capital investment program.

<u>County Strategic Initiatives</u>	<u>County Strategic Goals</u>	<u>Core Service Deliverables Alignment</u>
Economic Development Fiscal Sustainability	Control Operating Expenditures and Capital Costs Utilize Resources Effectively	Continuous Financial Plan Finance Support

<u>Performance Measure</u>					<u>Unit of Measure</u>	<u>Measure Type</u>
Fiscal Planning Projects					Percentage	Effectiveness
The Fiscal Planning target for meeting the scheduled delivery dates for projects is 100%.						
<u>FY 2002 Actual</u>	<u>FY 2003 Actual</u>	<u>FY 2004 Target</u>	<u>FY 2004 YTD Actual</u>	<u>FY 2005 Adopted</u>	<u>FY 2006 Projected</u>	<u>FY 2007 Projected</u>
0	0	0	0	100	100	100

Sound Fiscal Practice

The Office of Financial Planning provides guidance on historic, current, and the predicted future health of the County to support the Board of County Commissioners in their prudent stewardship of taxpayer dollars.

<u>County Strategic Initiatives</u>	<u>County Strategic Goals</u>	<u>Core Service Deliverables Alignment</u>
Fiscal Sustainability	Control Operating Expenditures and Capital Costs Diversify Revenue Sources	Continuous Financial Plan Finance Support

<u>Performance Measure</u>					<u>Unit of Measure</u>	<u>Measure Type</u>
Increased Consulting Role					Number	Effectiveness
To track the frequency that OFP has partnered with internal and external groups to provide financial guidance, consultation, and expertise.						
<u>FY 2002 Actual</u>	<u>FY 2003 Actual</u>	<u>FY 2004 Target</u>	<u>FY 2004 YTD Actual</u>	<u>FY 2005 Adopted</u>	<u>FY 2006 Projected</u>	<u>FY 2007 Projected</u>
0	0	0	0	3	3	3

<u>Performance Measure</u>					<u>Unit of Measure</u>	<u>Measure Type</u>
Long Term Planning Horizon					Number	Effectiveness
The number of years included in financial plan.						
<u>FY 2002 Actual</u>	<u>FY 2003 Actual</u>	<u>FY 2004 Target</u>	<u>FY 2004 YTD Actual</u>	<u>FY 2005 Adopted</u>	<u>FY 2006 Projected</u>	<u>FY 2007 Projected</u>
2	2	5	5	5	5	5

**Fiscal Resources Management Support Service
Financial Perspective**

Stable Tax Rate and Assessments

The Office of Financial Planning provides the development and implementation of the TRIM millage rates in accordance with the State Department of Revenue and established County guidelines.

<u>County Strategic Initiatives</u>	<u>County Strategic Goals</u>	<u>Core Service Deliverables Alignment</u>
Fiscal Sustainability	Control Operating Expenditures and Capital Costs Preserve & Enhance Neighborhoods Utilize Resources Effectively	Continuous Financial Plan Finance Support

<u>Performance Measure</u>		<u>Unit of Measure</u>	<u>Measure Type</u>					
TRIM Compliance		Number	Efficiency					
To have no infractions identified by the Florida Department of Revenue within the Truth in Millage (TRIM) process.								
<u>FY 2002 Actual</u>	<u>FY 2003 Actual</u>	<u>FY 2004 Target</u>	<u>FY 2004 YTD Actual</u>	<u>FY 2005 Adopted</u>	<u>FY 2006 Projected</u>	<u>FY 2007 Projected</u>	<u>FY 2008 Projected</u>	<u>FY 2009 Projected</u>
100	100	100	100	100	100	100	100	100

Fiscal Resources Management Support Service Internal Process Perspective

Accountable Organization

Consistent within the foundation of fiscal stewardship and sustainability, the Office of Financial Planning strives to be the premier deliverer of accurate financial guidance, consultation, and information to all our customers.

<u>County Strategic Initiatives</u>	<u>County Strategic Goals</u>	<u>Core Service Deliverables Alignment</u>
Fiscal Sustainability	Increased Organizational Capacity & Productivity	Continuous Financial Plan

<u>Performance Measure</u>				<u>Unit of Measure</u>	<u>Measure Type</u>			
On Time Reporting				Percentage	Efficiency			
On time delivery percentage of financial communications.								
FY 2002 Actual	FY 2003 Actual	FY 2004 Target	FY 2004 YTD Actual	FY 2005 Adopted	FY 2006 Projected	FY 2007 Projected	FY 2008 Projected	FY 2009 Projected
0	0	0	0	100	100	100	100	100

Increased Organizational Capacity and Productivity

The Office of Financial Planning continually looks for opportunities to increase organizational capacity and productivity through process mapping and analysis, examining resource allocation, and employee development while maintaining a safe working environment.

<u>County Strategic Initiatives</u>	<u>County Strategic Goals</u>	<u>Core Service Deliverables Alignment</u>
Fiscal Sustainability	Create a Positive Work Environment Increased Organizational Capacity & Productivity Utilize Resources Effectively	Continuous Financial Plan Enterprise Support Protection of County Assets

<u>Performance Measure</u>				<u>Unit of Measure</u>	<u>Measure Type</u>			
Streamlined Processes				Percent	Efficiency			
Percentage of processes successfully streamlined or eliminated vs. number of processes identified and reviewed. To track effectiveness of process improvement.								
FY 2002 Actual	FY 2003 Actual	FY 2004 Target	FY 2004 YTD Actual	FY 2005 Adopted	FY 2006 Projected	FY 2007 Projected	FY 2008 Projected	FY 2009 Projected
0	0	0	0	90	90	90	90	90

Promotion of Community Based Problem Solving

The Office of Financial Planning will partner with the Community to gain valuable insight and expertise that does not exist internally. These virtual teams will help to provide higher quality, cost effective solutions to the issues that face the County.

<u>County Strategic Initiatives</u>	<u>County Strategic Goals</u>	<u>Core Service Deliverables Alignment</u>
Economic Development Fiscal Sustainability	Increased Organizational Capacity & Productivity Promote Community Involvement Promote Economic Opportunity Utilize Resources Effectively	Enterprise Support

<u>Performance Measure</u>				<u>Unit of Measure</u>	<u>Measure Type</u>			
Expanded Citizen Involvement				Number	Efficiency			
The number of processes that included citizen involvement.								
FY 2002 Actual	FY 2003 Actual	FY 2004 Target	FY 2004 YTD Actual	FY 2005 Adopted	FY 2006 Projected	FY 2007 Projected	FY 2008 Projected	FY 2009 Projected
2	2	2	2	2	2	2	2	2

Fiscal Resources Management Support Service Learning & Growth Perspective

Culture of Shared Knowledge

The Office of Financial Planning (OFP) will continue to partner with internal and external entities, and foster a relationship of continued open communication. This will enable OFP to identify, implement, and benchmark the best practices necessary to improve our level of service to the community.

<u>County Strategic Initiatives</u>	<u>County Strategic Goals</u>	<u>Core Service Deliverables Alignment</u>
Economic Development Fiscal Sustainability	Control Operating Expenditures and Capital Costs Create a Positive Work Environment Increased Organizational Capacity & Productivity Promote Community Involvement Promote Economic Opportunity Utilize Resources Effectively	Continuous Financial Plan Enterprise Support Finance Support Protection of County Assets

<u>Performance Measure</u>	<u>Unit of Measure</u>	<u>Measure Type</u>
Increased Expertise Sharing	Number	Effectiveness
The number of instructional classes that Fiscal Resources Management offers under Organizational Employee Development. The following are offered annually based upon scheduling ability: Grants Management, Introduction to Grant Writing, SCG Financial Planning Process, Surviving Grants: The Year-end Closing Process, IFAS: General Ledger Module, IFAS: Fixed Assets Module, IFAS: Procurement on the Web (POW), Control of Hazardous Energy (Lockout/Tagout), DOT Drug/Alcohol Testing Program for Safety Sensitive Employees, Ergonomics and Your Health, Fire Safety - Everyone's Job, Hazards of Chemicals in the Workplace (HAZCOM), Hazards of Outdoor Work, How to Dress for Survival (Personal Protective Equip.), Preventing Exposure to Bloodborne Pathogens, Protecting Your Hearing, Reasonable Suspicion: Recognizing Signs of Substance Abuse, Safety for Today's Leaders, Trenching & Excavation Safety.		
FY 2002 Actual	FY 2003 Actual	FY 2004 Target
12	18	15
FY 2004 YTD Actual	FY 2005 Adopted	FY 2006 Projected
15	15	15
FY 2007 Projected	FY 2008 Projected	FY 2009 Projected
15	15	15

Positive Work Climate and Shared Values

The Office of Financial Planning (OFP) provides a climate that fosters personal growth and development. Shared values enable the OFP to continue to move forward to meet the needs of our internal and external customers in accordance with our Vision statement.

<u>County Strategic Initiatives</u>	<u>County Strategic Goals</u>	<u>Core Service Deliverables Alignment</u>
Fiscal Sustainability Human Services	Create a Positive Work Environment Develop Proficient Workforce	Enterprise Support

<u>Performance Measure</u>	<u>Unit of Measure</u>	<u>Measure Type</u>
Team Assessment Rating	Number	Effectiveness
3.0 or higher rating on Team Assessment. Frequency of assessment is every other year.		
FY 2002 Actual	FY 2003 Actual	FY 2004 Target
3.0	3.1	0.0
FY 2004 YTD Actual	FY 2005 Adopted	FY 2006 Projected
0.0	3.0	3.0
FY 2007 Projected	FY 2008 Projected	FY 2009 Projected
3.0	3.0	3.0

Fiscal Resources Management Support Service
Learning & Growth Perspective

Proficient Workforce

The development and cross-training of employees is necessary to provide them with the tools necessary to meet the evolving needs of the Office of Financial Planning.

<u>County Strategic Initiatives</u>	<u>County Strategic Goals</u>	<u>Core Service Deliverables Alignment</u>
Fiscal Sustainability Human Services	Develop Proficient Workforce Educate for Future Needs Increased Organizational Capacity & Productivity Utilize Resources Effectively	Enterprise Support Protection of County Assets Safety Support

<u>Performance Measure</u>	<u>Unit of Measure</u>	<u>Measure Type</u>																		
Increased Learning The number of training classes completed per employee.	Number	Effectiveness																		
<table border="1"> <thead> <tr> <th style="text-align: center;">FY 2002 Actual</th> <th style="text-align: center;">FY 2003 Actual</th> <th style="text-align: center;">FY 2004 Target</th> <th style="text-align: center;">FY 2004 YTD Actual</th> <th style="text-align: center;">FY 2005 Adopted</th> <th style="text-align: center;">FY 2006 Projected</th> <th style="text-align: center;">FY 2007 Projected</th> <th style="text-align: center;">FY 2008 Projected</th> <th style="text-align: center;">FY 2009 Projected</th> </tr> </thead> <tbody> <tr> <td style="text-align: center;">3</td> <td style="text-align: center;">7</td> <td style="text-align: center;">6</td> <td style="text-align: center;">6</td> <td style="text-align: center;">4</td> <td style="text-align: center;">4</td> <td style="text-align: center;">4</td> <td style="text-align: center;">4</td> <td style="text-align: center;">4</td> </tr> </tbody> </table>	FY 2002 Actual	FY 2003 Actual	FY 2004 Target	FY 2004 YTD Actual	FY 2005 Adopted	FY 2006 Projected	FY 2007 Projected	FY 2008 Projected	FY 2009 Projected	3	7	6	6	4	4	4	4	4		
FY 2002 Actual	FY 2003 Actual	FY 2004 Target	FY 2004 YTD Actual	FY 2005 Adopted	FY 2006 Projected	FY 2007 Projected	FY 2008 Projected	FY 2009 Projected												
3	7	6	6	4	4	4	4	4												

<u>Performance Measure</u>	<u>Unit of Measure</u>	<u>Measure Type</u>																		
Training Competency To track the employee's retention of the training received. The employee will need to demonstrate competency in the area of training to their supervisor within three months of the training date.	Percentage	Efficiency																		
<table border="1"> <thead> <tr> <th style="text-align: center;">FY 2002 Actual</th> <th style="text-align: center;">FY 2003 Actual</th> <th style="text-align: center;">FY 2004 Target</th> <th style="text-align: center;">FY 2004 YTD Actual</th> <th style="text-align: center;">FY 2005 Adopted</th> <th style="text-align: center;">FY 2006 Projected</th> <th style="text-align: center;">FY 2007 Projected</th> <th style="text-align: center;">FY 2008 Projected</th> <th style="text-align: center;">FY 2009 Projected</th> </tr> </thead> <tbody> <tr> <td style="text-align: center;">0</td> <td style="text-align: center;">0</td> <td style="text-align: center;">0</td> <td style="text-align: center;">0</td> <td style="text-align: center;">80</td> <td style="text-align: center;">80</td> <td style="text-align: center;">80</td> <td style="text-align: center;">80</td> <td style="text-align: center;">80</td> </tr> </tbody> </table>	FY 2002 Actual	FY 2003 Actual	FY 2004 Target	FY 2004 YTD Actual	FY 2005 Adopted	FY 2006 Projected	FY 2007 Projected	FY 2008 Projected	FY 2009 Projected	0	0	0	0	80	80	80	80	80		
FY 2002 Actual	FY 2003 Actual	FY 2004 Target	FY 2004 YTD Actual	FY 2005 Adopted	FY 2006 Projected	FY 2007 Projected	FY 2008 Projected	FY 2009 Projected												
0	0	0	0	80	80	80	80	80												

<u>Performance Measure</u>	<u>Unit of Measure</u>	<u>Measure Type</u>																		
Training Effectiveness To measure the effectiveness of Internal Training. This will be tracked via Zoomerang survey.	Percentage	Effectiveness																		
<table border="1"> <thead> <tr> <th style="text-align: center;">FY 2002 Actual</th> <th style="text-align: center;">FY 2003 Actual</th> <th style="text-align: center;">FY 2004 Target</th> <th style="text-align: center;">FY 2004 YTD Actual</th> <th style="text-align: center;">FY 2005 Adopted</th> <th style="text-align: center;">FY 2006 Projected</th> <th style="text-align: center;">FY 2007 Projected</th> <th style="text-align: center;">FY 2008 Projected</th> <th style="text-align: center;">FY 2009 Projected</th> </tr> </thead> <tbody> <tr> <td style="text-align: center;">0</td> <td style="text-align: center;">0</td> <td style="text-align: center;">0</td> <td style="text-align: center;">0</td> <td style="text-align: center;">80</td> <td style="text-align: center;">80</td> <td style="text-align: center;">80</td> <td style="text-align: center;">80</td> <td style="text-align: center;">80</td> </tr> </tbody> </table>	FY 2002 Actual	FY 2003 Actual	FY 2004 Target	FY 2004 YTD Actual	FY 2005 Adopted	FY 2006 Projected	FY 2007 Projected	FY 2008 Projected	FY 2009 Projected	0	0	0	0	80	80	80	80	80		
FY 2002 Actual	FY 2003 Actual	FY 2004 Target	FY 2004 YTD Actual	FY 2005 Adopted	FY 2006 Projected	FY 2007 Projected	FY 2008 Projected	FY 2009 Projected												
0	0	0	0	80	80	80	80	80												

**Sarasota County Government
Fiscal Year 2005 Adopted Budget Adopted Strategic Financial Plan**

**Fiscal Resources Management Support Service
Business Process Summary**

Process Activities	FY 2005 Adopted	FY 2006 Projected	FY 2007 Projected	FY 2008 Projected	FY 2009 Projected
<u>Administration/Management</u>					
Core Service Administration/Management	74,652	75,912	77,245	78,623	33,017
Core Service Communications	2,781	2,913	3,057	3,205	3,207
Core Service Fiscal Services	17,778,962	18,225,208	18,729,096	18,730,981	253,628
Core Service Human Resources	11,302	11,838	12,423	13,016	13,024
Business Process Total	<u>17,867,697</u>	<u>18,315,871</u>	<u>18,821,821</u>	<u>18,825,825</u>	<u>302,876</u>
<u>Asset Management</u>					
Franchise Coordination	67,790	69,663	71,595	73,612	73,662
Procurement	841,472	862,043	883,365	905,769	734,300
Property Administration	317,857	326,376	335,232	344,542	265,762
Business Process Total	<u>1,227,119</u>	<u>1,258,082</u>	<u>1,290,192</u>	<u>1,323,923</u>	<u>1,073,724</u>
<u>Fiscal Planning</u>					
Financial Plan Support	1,267,351	1,251,696	1,278,421	1,306,334	971,383
Business Process Total	<u>1,267,351</u>	<u>1,251,696</u>	<u>1,278,421</u>	<u>1,306,334</u>	<u>971,383</u>
<u>Fleet Management</u>					
Fleet Acquisitions	7,229,694	6,957,001	7,118,434	7,016,427	162,183
Fleet Administration	2,071,790	2,080,438	2,123,407	2,132,190	227,954
Fleet Maintenance	2,245,433	2,297,836	2,435,682	2,482,282	1,057,060
Business Process Total	<u>11,546,917</u>	<u>11,335,275</u>	<u>11,677,523</u>	<u>11,630,899</u>	<u>1,447,197</u>
<u>Risk & Safety</u>					
Insurance Claim Processing	4,111,575	4,141,575	4,161,575	4,166,575	0
Risk Management	668,056	671,267	674,642	678,327	325,039
Business Process Total	<u>4,779,631</u>	<u>4,812,842</u>	<u>4,836,217</u>	<u>4,844,902</u>	<u>325,039</u>
Total Operating Budget	<u>36,688,715</u>	<u>36,973,766</u>	<u>37,904,174</u>	<u>37,931,883</u>	<u>4,120,219</u>

Sarasota County Government
Fiscal Year 2005 Adopted Budget Adopted Strategic Financial Plan

Fiscal Resources Management Support Service
Deliverable Summary

<u>Process Activities</u>	<u>FY 2005 Adopted</u>	<u>FY 2006 Projected</u>	<u>FY 2007 Projected</u>	<u>FY 2008 Projected</u>	<u>FY 2009 Projected</u>
<u>Continuous Financial Plan</u>					
Risk Management	1,000	1,000	1,000	1,000	0
Financial Plan Support	619,389	622,609	636,016	649,998	461,467
Deliverable Total	<u>620,389</u>	<u>623,609</u>	<u>637,016</u>	<u>650,998</u>	<u>461,467</u>
<u>Core Service Administration/Management</u>					
Core Service Administration/Management	45,616	45,616	45,616	45,616	0
Core Service Communications	2,781	2,913	3,057	3,205	3,207
Core Service Fiscal Services	17,765,562	18,211,269	18,714,574	18,715,864	238,503
Deliverable Total	<u>17,813,959</u>	<u>18,259,798</u>	<u>18,763,247</u>	<u>18,764,685</u>	<u>241,710</u>
<u>Enterprise Support</u>					
Financial Plan Support	586,839	566,776	578,862	591,498	445,028
Deliverable Total	<u>586,839</u>	<u>566,776</u>	<u>578,862</u>	<u>591,498</u>	<u>445,028</u>
<u>Finance Support</u>					
Risk Management	197,707	197,707	197,707	197,707	0
Financial Plan Support	61,123	62,311	63,543	64,838	64,888
Deliverable Total	<u>258,830</u>	<u>260,018</u>	<u>261,250</u>	<u>262,545</u>	<u>64,888</u>
<u>Fleet Services</u>					
Core Service Administration/Management	29,036	30,296	31,629	33,007	33,017
Fleet Acquisitions	7,225,142	6,952,449	7,113,882	7,011,875	162,183
Core Service Fiscal Services	13,400	13,939	14,522	15,117	15,125
Fleet Administration	2,071,790	2,080,438	2,123,407	2,132,190	227,954
Fleet Maintenance	2,245,433	2,297,836	2,435,682	2,482,282	1,057,060
Core Service Human Resources	11,302	11,838	12,423	13,016	13,024
Deliverable Total	<u>11,596,103</u>	<u>11,386,796</u>	<u>11,731,545</u>	<u>11,687,487</u>	<u>1,508,363</u>
<u>Procurement</u>					
Procurement	841,472	862,043	883,365	905,769	734,300
Deliverable Total	<u>841,472</u>	<u>862,043</u>	<u>883,365</u>	<u>905,769</u>	<u>734,300</u>
<u>Property Control</u>					
Franchise Coordination	67,790	69,663	71,595	73,612	73,662
Property Administration	317,857	326,376	335,232	344,542	265,762
Fleet Acquisitions	4,552	4,552	4,552	4,552	0
Deliverable Total	<u>390,199</u>	<u>400,591</u>	<u>411,379</u>	<u>422,706</u>	<u>339,424</u>
<u>Protection of County Assets</u>					
Risk Management	325,598	328,809	332,184	335,869	325,039
Insurance Claim Processing	4,111,575	4,141,575	4,161,575	4,166,575	0
Deliverable Total	<u>4,437,173</u>	<u>4,470,384</u>	<u>4,493,759</u>	<u>4,502,444</u>	<u>325,039</u>
<u>Safety Support</u>					
Risk Management	143,751	143,751	143,751	143,751	0
Deliverable Total	<u>143,751</u>	<u>143,751</u>	<u>143,751</u>	<u>143,751</u>	<u>0</u>
Total Operating Budget	<u>36,688,715</u>	<u>36,973,766</u>	<u>37,904,174</u>	<u>37,931,883</u>	<u>4,120,219</u>

Sarasota County Government
Fiscal Year 2005 Adopted Budget Adopted Strategic Financial Plan

Fiscal Resources Management Support Service
Operating Budget Summary

Expenditure Summary	FY 2005 Adopted	FY 2006 Projected	FY 2007 Projected	FY 2008 Projected	FY 2009 Projected
Personal Services	4,103,979	4,223,210	4,357,916	4,493,127	4,120,219
Operating Expenditures	19,096,337	19,165,284	19,274,799	19,293,864	0
Internal Services	542,437	542,845	543,071	543,299	0
Internal Serv - Fleet Maint.	65,045	65,045	65,045	65,045	0
Internal Serv - Fleet Replace	65,039	65,039	65,039	65,039	0
Internal Serv-Info Technology	2,349,133	2,349,260	2,349,391	2,349,523	0
Capital Outlay	6,854,525	6,537,197	6,759,721	6,632,794	0
Grants-in-aid	3,612,220	4,025,886	4,489,192	4,489,192	0
Total Operating	<u>36,688,715</u>	<u>36,973,766</u>	<u>37,904,174</u>	<u>37,931,883</u>	<u>4,120,219</u>
	FY 2005 Adopted	FY 2006 Projected	FY 2007 Projected	FY 2008 Projected	FY 2009 Projected
Funding Summary					
001 General Fund	20,260,032	20,721,047	21,283,187	21,346,121	2,283,610
109 Court Fund	0	0	0	0	0
135 Sarasota County Boating Improvement Program Fund	165,000	165,000	165,000	165,000	0
502 Fleet Management Operating Fund	4,360,220	4,422,146	4,603,910	4,660,264	1,303,033
503 Fleet Replacement/Expansion Fund	7,288,832	7,017,731	7,180,860	7,080,596	208,537
505 Risk Management Fund	4,614,631	4,647,842	4,671,217	4,679,902	325,039
Total Funding	<u>36,688,715</u>	<u>36,973,766</u>	<u>37,904,174</u>	<u>37,931,883</u>	<u>4,120,219</u>
	FY 2005 Adopted	FY 2006 Projected	FY 2007 Projected	FY 2008 Projected	FY 2009 Projected
Staffing Summary					
Administration/Management	2.84	2.84	2.84	2.84	2.84
Asset Management	17.00	17.00	17.00	17.00	17.00
Fiscal Planning	14.00	14.00	14.00	14.00	14.00
Fleet Management	25.00	25.00	25.00	25.00	25.00
Risk & Safety	5.00	5.00	5.00	5.00	5.00
Total FTE	<u>63.84</u>	<u>63.84</u>	<u>63.84</u>	<u>63.84</u>	<u>63.84</u>
Total Authorized Position Count	64	64	64	64	64